**MEMORANDUM FOR FORMER PRIME MINISTER BORIS JOHNSON**

Event Date: Wednesday, November 9, 2022

Event Time: 17:30 – 21:00

Location: The Four Seasons Troon North Scottsdale, AZ

From:The Harry Walker Agency

RE:Centerview Partners’ Annual Client Healthcare Retreat

**I. PURPOSE**

This is a paid in-person speech for the Centerview Partners’ Annual Client Healthcare Retreat. YOUR participation in the meeting will consist of a cocktail reception and seated dinner, followed by an onstage program consisting of a moderated Q&A conversation.

**II. PARTICIPANTS**

* YOU
* Mark Robinson, Partner, Centerview Partners (Introducer and Greeter)
* Richard Haass, President, Council of Foreign Relations (Moderator and Greeter)
* Approximately 120 attendees including Centerivew Partners’ clients, consisting of CEOs from healthcare and investment firms, and their spouses

**III. SEQUENCE OF EVENTS**

* YOU move to Ironwood Terrance
* YOU participate in a mix and mingle cocktail reception with 120 people
* YOU are seated for dinner at the head table
* Mark Robinson delivers welcome remarks, dinner begins
* At the conclusion of dinner, Mark Robinson asks guests to move over to the stage area for the program
* Mark Robinson introduces YOU and Richard Haass to stage
* YOU and Richard Haass move to two armed and backed chairs for a moderated Q&A conversation
  + **NOTE:** For the first 45-minutes, all questions will come from Richard Haass directly
* Richard Haass opens the conversation up to the audience for questions
  + **NOTE:** Richard Haass will facilitate a 15-minute audience Q&A
* Moderated Q&A Conversation concludes; YOU depart

**IV. PRESS PLAN**

This event is CLOSED TO THE PRESS.

**V. BACKGROUND**

Attire: Business

Centerview Partners

Centerview Partners is a financial advisory and private equity firm. Centerview Partners’ is an investment banking advisory practice and serves companies in a broad range of industries. They add, “The team has deep expertise with complex M&A execution across a wide range of roles and structures. In addition, Centerview Partners actively works with management teams and Boards of Directors on special situations, such as fairness opinions, special committee assignments and proxy contests. Robert Rubin and Richard Haas serve as Advisors to the firm.”

Annual Client Healthcare Retreat

This event is Centerview Partners Client Healthcare Retreat. This annual retreat, which started in 1997, serves as an opportunity for Centerview clients in the healthcare industry to hear from keynote speakers and receive updates on investment in the healthcare field. The agenda for this two-day meeting includes informational panels, keynote sessions, and recreational activities such as golf, hiking, and shooting.

YOUR session is the evening keynote on the first day of the conference.

Other speakers for this year’s event include Richard Haass, Ian Bremmer, Tiffany Cross, Ronan Farrow, Brian Williams, Larry Summers, and Karl Rove. Comedian Colin Quinn will be performing following YOUR session.

Past speakers for this meeting President Bill Clinton, Speaker John Boehner, David Gergen, Karl Rove, Richard Haas, President of the Council on Foreign Relations; Robert Rubin, Co-Chair, Council on Foreign Relations, and former Secretary of the Treasury (1995-1999), Dana Carvey, Bob Costas, Jim Messina/Karen Hughes, Joe Scarbourough, Chris Christie, Larry Summers, Katty Kay, Ian Bremmer, Wanda Sykes, Martin Short, and Dave Barry.

Attachments:

1 – Biographies

2 – Event Run of Show

3 – Moderated Q&A Questions/Themes

4 – List of dinner table attendees

**BIOGRAPHies**

**Mark Robinson**

*Partner, Centerview Partners*

(Introducer and Greeter)

Mark Robinson has over 25 years of investment banking experience, advising many of the most prominent pharmaceutical, biotechnology, and medical device companies in the healthcare industry.

Mr. Robinson joined Centerview in 2009 to establish its healthcare practice after 12 years at Merrill Lynch, having served as the Global Co-Head of Healthcare Investment Banking for the last six years.

He earned a B.A. from the University of California Berkeley and an M.B.A. from Harvard Business School. Mr. Robinson is a Regent of the University of California. He previously served as the Chairman of the Board of the College of Letters and Science at U.C. Berkeley and is a member of both the Board of Trustees of the U.C. Berkeley Foundation and The Thacher School. Mr. Robinson is a member of the Council on Foreign Relations.

**Richard Haass**

*President, Council of Foreign Relations*

(Moderator)

Dr. Richard Haass is a veteran diplomat, a prominent voice on American foreign policy, and a proven leader and manager. He is in his twentieth year as president of the Council on Foreign Relations, an independent, nonpartisan membership organization, think tank, publisher, and educational institution dedicated to being a resource to help people better understand the world and the foreign policy choices facing the United States and other countries.

In 2013, he served as the chair of the multiparty negotiations in Northern Ireland that provided the foundation for the 2014 Stormont House Agreement. For his efforts to promote peace and conflict resolution, he received the 2013 Tipperary International Peace Award.

From January 2001 to June 2003, Dr. Haass was director of policy planning for the Department of State, where he directed the policy planning staff and was a principal advisor to Secretary of State Colin Powell. Confirmed by the U.S. Senate to hold the rank of ambassador, Dr. Haass also served as U.S. coordinator for policy toward the future of Afghanistan and U.S. envoy to the Northern Ireland peace process.

Dr. Haass has extensive additional government experience. From 1989 to 1993, he was special assistant to President George H.W. Bush and senior director for Near East and South Asian affairs on the staff of the National Security Council. In 1991, Dr. Haass was awarded the Presidential Citizens Medal for his contributions to the development and articulation of U.S. policy during Operations Desert Shield and Desert Storm. Previously, he served in the Departments of State (1981–1985) and Defense (1979–1980), and was a legislative aide in the U.S. Senate.

A Rhodes Scholar, Dr. Haass holds a bachelor’s degree from Oberlin College and master’s and doctorate of philosophy degrees from Oxford University. He has also received numerous honorary degrees and was a member of the faculty of Harvard University’s Kennedy School of Government and Hamilton College.

Dr. Haass is the author or editor of fourteen books on American foreign policy and one book on management. His next book, The Bill of Obligations: The Ten Habits of Good Citizens, will be published by Penguin Press in January 2023.

Dr. Haass was born in Brooklyn and lives in New York City.

**EVENT RUN OF SHOW**

**Wednesday, November 9, 2022**

* Guests arrive to Ironwood Terrace for Cocktails
* YOU proceed to Ironwood Terrace
* YOU participate in a mix and mingle Cocktail Hour with 120 attendees
* YOU move to dinner, and are seated at the head table
* Mark Robinson (Partner, Centerview Partners) welcomes guests to dinner, dinner begins
* At the conclusion of dinner, Mark Robinson introduces YOU and Richard Haass (President, Council of Foreign Relations) to stage
* YOU and Richard Haass move to two armed and backed chairs and begin moderated Q&A Conversation
* When there are 15 minutes left in the Conversation, Richard Haass opens up the conversation to Audience Q&A
* Once the Conversation concludes, YOU and Richard Haas depart stage
* Guests move to Ironwood Ballroom for performance by comedian Colin Quinn

**MODERATED Q&A QUESTIONS**

**HEAD TABLE ATTENDEES**